Ontario *Review Board*

Annual Report

Fiscal Period April 1, 2010 to March 31, 2011



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Ontario Review Board Office of the Honourable Douglas H. Carruthers, Q.C.

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Message from the Chair

The Ontario Review Board was established under Part XX.1 of the *Criminal Code* as an integral part of the criminal justice system. The Ontario Review Board exercises jurisdiction over individuals found by the courts to be either unfit to stand trial or not criminally responsible on account of mental disorder for the commission of a criminal offence.

Each hearing conducted by the Ontario Review Board involves balancing two fundamental rights: the individual's right to liberty and the public's right to safety. The issues are complex and the decisions have a significant impact on the parties and the public. The Board has a high volume work load to meet each year.

As Chair of the Ontario Review Board, I commend the members and staff for their commitment and dedicated performance in the past year, and I look forward to their continued efforts as we address the many challenges that lie ahead.

The Honourable Douglas H. Carruthers, Q.C.

The Ontario Review Board is a unique tribunal that forms a critical component of the Canadian justice system. While it operates within the province of Ontario, the Ontario Review Board is not governed by provincial legislation, but by federal legislation.

Established under Part XX.1 of the *Criminal Code*, the role of the Ontario Review Board is clearly defined as follows:

"A Review Board shall be established or designated for each province to make or review dispositions concerning any accused in respect of whom a verdict of not criminally responsible by reason of mental disorder or unfit to stand trial is rendered, and shall consist of not fewer than five members appointed by the Lieutenant Governor in council of the province..." (Part XX.1)

While the role of each Review Board is the same from province to province, the *Criminal Code* states that "a Review Board shall be treated as having been established under the laws of the province." This statement recognizes the fact that the efficiency and effectiveness of each Board in each province hinges on its connection to the province's psychiatric facilities and mental health delivery system.

The Ontario Review Board's procedures are directed solely by the *Criminal Code* and the *Public Inquiries Act*. Unlike adjudicative agencies that are created by provincial statute, the Ontario Review Board is not subject to the provisions of the *Statutory Powers Procedure Act*. Appeals from decisions of the Ontario Review Board are made to the Court of Appeal for Ontario.

The Ontario Review Board has jurisdiction over individuals, referred to in the *Criminal Code* as "accused," who the Ontario courts have found to be either unfit to stand trial, or not criminally responsible on account of mental disorder for the commission of a criminal offence.

Individuals found to be unfit to stand trial continue to be subject to the jurisdiction of the Ontario Review Board until it finds them fit to stand trial. At that time, they are returned to the court and if the court confirms that verdict, they are dealt with in the normal course.

In dealing with accused found not criminally responsible on account of mental disorder for the commission of a criminal offence, the Ontario Review Board's responsibility is to hold a hearing and to make a disposition for each accused under its jurisdiction, taking into consideration the "need to protect the public from dangerous persons, the mental condition of the accused, the reintegration of the accused into society and the other needs of the accused."

These complex factors must be considered at each hearing conducted by the Ontario Review Board. They affect both the liberty of individuals and the safety of the public. The importance of the Ontario Review Board's decisions as they relate to these basic human rights is further underlined by the fact that appeals from the Ontario Review Board's decisions are made directly to the Court of Appeal for Ontario.

Decisions of the Ontario Review Board are referred to as dispositions. Following the hearings, the Ontario Review Board renders one of three dispositions:

- 1) An absolute discharge
- 2) A discharge subject to conditions; or
- 3) Detention in a hospital, subject to conditions.

For those detained in hospital, the Ontario Review Board issues a warrant for detention as set out in the *Criminal Code*.

Other than absolute discharges, dispositions of the Ontario Review Board are to be reviewed by the Ontario Review Board at least once every twelve months.

Parties to a hearing typically include the accused, the person in charge of the hospital in which the accused is or may be detained or to which the accused reports and a representative of the Attorney General. Other persons who have a substantial interest in protecting the interests of the accused may be made a party if the Ontario Review Board is of the opinion that it is just to designate such persons as parties.

Organization of the Ontario Review Board

In carrying out its mandate as directed by the *Criminal Code*, the Ontario Review Board operates in a fashion similar to the courts.

As of March 31, 2011, the Ontario Review Board had 170 members. In addition to the Chair, Ontario Review Board members include 46 alternate chairs, 16 legal members, 63 psychiatrists, 18 psychologists, and 26 public members. All are residents of Ontario. The members of the Ontario Review Board are appointed by Order-in-Council.

Board Composition

The *Criminal Code* stipulates that the Chairperson must be a judge of the Federal Court or of a provincial superior, district or county court, or a person who has retired from or is entitled to be appointed to such a judicial office. "Chairperson" by definition includes not only the Chairperson as appointed by the provincial Cabinet, but also any other qualified member whom the Chairperson designates as an "alternate chairperson" to act on the Chairperson's behalf. In Ontario, the Chair usually appoints alternate chairs who are lawyers with 10 years experience, judges or retired judges.

The *Criminal Code* also specifies that a quorum for a hearing consists of three Ontario Review Board members. Each panel must have a Chairperson or alternate chairperson, a psychiatrist and any other member. The Ontario Review Board usually sits in panels of five consisting of the Chair or alternate chair, two psychiatrists, or one psychiatrist and one psychologist, a legal member and a public member.

Board Hearings

An initial hearing, held after an individual has been found unfit to stand trial or not criminally responsible on account of mental disorder for the commission of a criminal offence in court, is usually conducted in the hospital where the accused is detained or directed to attend, or in a court house. The Ontario Review Board no longer holds hearings in jails or detention centres. The Ontario Review Board is required by statute to hold an initial hearing within 45 or 90 days following the verdict of the court.

An annual hearing is required for those accused who are already subject to the Ontario Review Board's jurisdiction. Annual reviews are conducted in the provincially-designated psychiatric facility where the accused is detained or reporting, in a courtroom, or in other meeting rooms open to the public.

Those who are declared to be unfit to stand trial must be represented by counsel at hearings conducted by the Ontario Review Board, and most of the accused found not criminally responsible on account of mental disorder for the commission of a criminal offence are also represented by counsel at all hearings. At each hearing, evidence from the hospital where the accused is detained or to which an accused is required to report is considered along with other evidence which may be adduced. Following deliberation by the panel who has conducted the hearing, a written disposition and the written reasons for that disposition are issued.

Increasing Complexity of Board Hearings

Over recent years the complexity of hearings has steadily grown. Increasingly, all parties to a hearing are represented by counsel and the time devoted to submissions and legal argument at hearings has increased.

Appellate decisions have also increased the obligations upon the Board in conducting a fair hearing. In 2011 the Ontario Court of Appeal released decisions in 26 matters involving the Board. Frequently these decisions, while typically upholding the board's disposition, nevertheless provide guidance and instruction which impact upon the Board's processes.

As a result of one appeal, the Court has made it clear that the board must strive to not only schedule restriction of liberty hearings as soon as reasonably practicable, but to substantively scrutinize the restriction to date.

In the past year the Board also received The Supreme Court of Canada judgment in <u>Conway</u>, which confirmed that the Board has jurisdiction to receive and decide arguments alleging <u>Charter</u> infringements. While this change has yet to be fully digested by the Board, two applications for judicial review on the basis of Charter violations were subsequently transferred from Superior Court to the Board to proceed as part of the accused patient's annual hearing. <u>Charter</u> arguments in two cases heard by the Board in the past year have been a large factor in the resulting multipleday hearings.

Since the amendments to the *Criminal Code* in 2006, and continuing to date, more administrative time is required to meet the Board's responsibility to victims, and to provide them with information about the Board. The Board's data-base of registered victims now matches the number of accused persons under the Board's jurisdiction.

New Accused (NCR and Unfit)

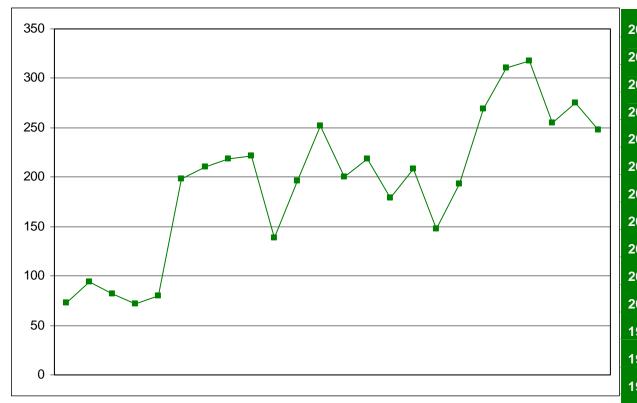


Figure 1 - Number of New Accused per Year

Performance Measures and Targets

The core business of the Ontario Review Board is to conduct hearings and issue dispositions in accordance with the *Criminal Code* within the mandatory timeframes - 45 or 90 days after the verdict is rendered, and at least annually thereafter.

During the fiscal year 2010/2011 the courts found 78 accused to be unfit to stand trial and 170 not criminally responsible on account of mental disorder for the commission of a criminal offence for a total of 248 new accused coming under the jurisdiction of the Board (see Figure 1).

The ongoing influx of new accused continues to have a significant financial impact on the Ontario Review Board. The initial hearings for these new accused are more expensive to convene as they require more travel and accommodation. The hearings are held where the accused is being detained or resides. These matters are usually heard singly rather than organized with a group of other cases as are the annual hearings because they need to be conducted within 45 days of the court verdict. There are often adjournments when insufficient information is available as to the mental condition of the accused or what, if any, threat the accused poses to the safety of the public. In fact, amendments to the *Criminal Code* that came into force on June 30, 2006 attempted to address this potential lack of information and there are now provisions in the *Criminal Code* that allow a Review Board to order an assessment of the accused, if such evidence is necessary to make a disposition.

010/11	248
009/10	275
008/09	255
007/08	318
006/07	311
005/06	269
004/05	193
003/04	148
002/03	208
001/02	179
000/01	219
999/00	200
998/99	252
997/98	196
996/97	239
995/96	222
994/95	219
993/94	210
992/93	198
991/92	80
990/91	72
989/90	82
988/89	94
987/88	73

Number of Hearings Held Yearly

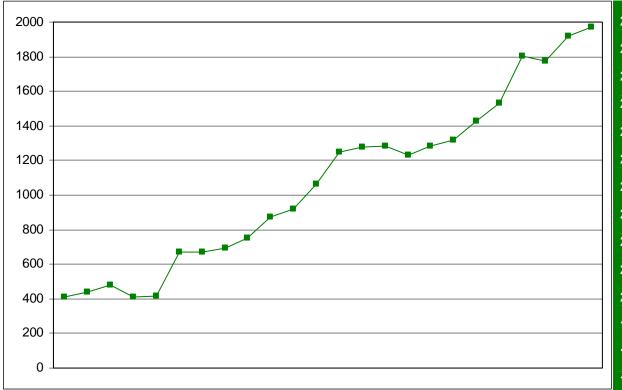


Figure 2 - Number of Hearings per Year

After making a disposition, the Ontario Review Board must review that disposition within 12 months and every 12 months thereafter until such time as the Board cannot conclude that the accused remains a significant threat to the safety of the public.

In addition to initial hearings and annual hearings, the *Criminal Code* provides for a discretionary early review of a disposition at the request of any party. An early review is mandatory if requested by the hospital or if an individual's liberties are restricted for more than seven days. The total number of all hearings conducted by the Board in 2011/2012 was 1,972 (see Figure 2).

2010/11	1972
2009/10	1920
2008/09	1775
2007/08	1805
2006/07	1534
2005/06	1430
2004/05	1319
2003/04	1282
2002/03	1233
2001/02	1283
2000/01	1280
1999/00	1248
1998/99	1065
1997/98	920
1996/97	872
1995/96	753
1994/95	694
1993/94	668
1992/93	670
1991/92	415
1990/91	413
1989/90	482
1988/89	440
1987/88	410

Absolute Discharges

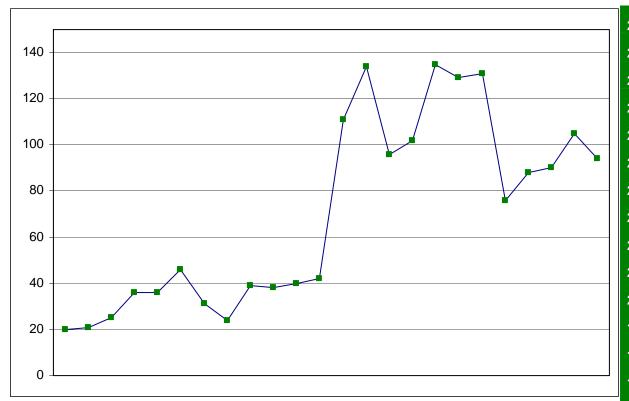


Figure 3 – Absolute Discharges per Year

Those found Unfit to Stand Trial remain under the jurisdiction of the Board until such time as the court either finds the accused fit to stand trial or until the court grants a stay for the unfit accused it finds both permanently unfit and not a significant threat to the safety of the public.

Those accused that are not criminally responsible or under the former term, not guilty by reason of insanity (NGRI), remain under the jurisdiction of the Ontario Review Board until such time as they are granted an absolute discharge by the Board. In 1999 the Supreme Court decision in Winko clarified the test for an absolute discharge, and the Ontario Review Board experienced a significant increase in the number of absolute discharges it granted (see Figure 3).

2010/11	94
2009/10	105
2008/09	90
2007/08	88
2006/07	76
2005/06	131
2004/05	129
2003/04	135
2002/03	102
2001/02	96
2000/01	134
1999/00	111
1998/99	42
1997/98	40
1996/97	38
1995/96	39
1994/95	24
1993/94	31
1992/93	46
1991/92	36
1990/91	36
1989/90	25
1988/89	21
1987/88	20

Number of Accused Under Board's Jurisdiction

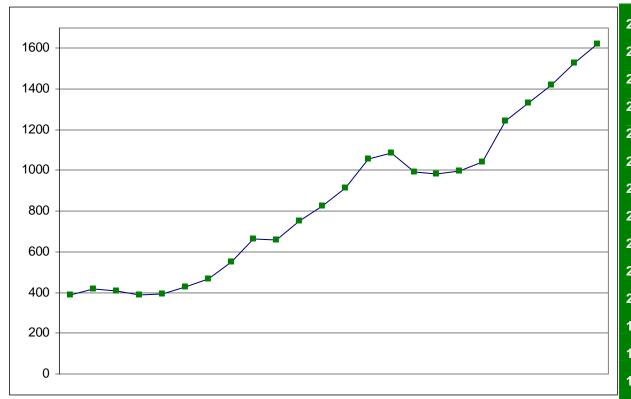


Figure 4 – Number of Accused per Year

As a result, the Ontario Review Board has experienced more equilibrium between the number of accused entering the system, and those exiting via absolute discharge, although the Board is currently seeing an annual increase in the total number of accused persons under its supervision.

Variables such as amendments to the *Criminal Code*, court decisions, intake hearing fluctuations, and rate of discharge dictate the Ontario Review Board's workload, which can fluctuate dramatically from month to month. The Ontario Review Board overall meets its demanding schedule and delivers quality service.

Occasionally, there are circumstances under which the Board is unable to meet deadlines for hearings, but this represents a small percentage of overall scheduled hearings. Reasons for an adjourned hearing include:

- Adjournment at the request of a party;
- Adjournment to obtain evidence or an assessment:
- Failure of the Board to be notified of new accused:
- Clerical error.

The Ontario Review Board will continue to pursue methods of increasing the efficiency of its operations and processes, and the delivery of a high quality of service.

2010/11	1622
2009/10	1527
2008/09	1419
2007/08	1330
2006/07	1241
2005/06	1044
2004/05	995
2003/04	983
2002/03	991
2001/02	1086
2000/01	1055
999/00	913
998/99	824
997/98	754
996/97	656
995/96	662
994/95	550
993/94	465
992/93	426
991/92	391
990/91	390
989/90	409
988/89	416
987/88	386

By Way of

Summary

As can be seen from the number of hearings conducted during the 2010/2011 year, the Review Board is continually challenged to provide hearings in accordance with the legislated timelines while also providing a high quality of service.

Each year the Board is able to achieve these timelines in the vast majority of cases, as we did in 2010/2011, while integrating a significant number of new accused persons into the existing work load.

Pre-Hearing Conferences

In recognizing that with the increasing complexity of hearings comes increased costs, we have implemented a pre-hearing conference process for any case that is identified by the Board or any party as requiring more than 1.5 hours of hearing time. This process has allowed the Board over the past year to best maximize the time allotted for annual review hearings. An experienced alternate chair is assigned to meet with all counsel to rationalize time requirements, and to define the issues in order to improve the hearing process. Pre-hearing conferences ensure that we act in a proactive manner to identify and narrow issues, and to allot appropriate resources to cases that have greater complexity. In 2011/2012 the Board conducted 35 pre-hearing conferences.

Education and Communication

In keeping with our commitment to provide a high quality of service and expertise for the community and the accused persons who come before the Board, we have remained vigilant in communicating changes in the law and forensic psychiatry/psychology to all members throughout the year. These are often distributed in memorandums, or meetings with alternate chairs and legal members. As well our yearly education seminars tackle topical issues in the forensic field and are directed to better inform our members with the most up to date evidence and practices concerning forensic patients.

Finally, we communicate with courts and consult on issues that may arise at the time that an accused person is found NCR or unfit, and maintain an ongoing dialogue with the Courts to enhance the timeliness and quality of service provided to the community and the accused persons who come within our jurisdiction.

The Board is thankful for the cooperation we receive from the Courts and the Ministry in helping us achieve these goals. We look forward to reporting on more achievements next year.

Member	Date First Appointed	Date Current Term Expires
Chair The Honourable D. H. Carruthers, Q.C.	September 11, 1996	March 10, 2012
Alternate Chairs (& Legal Members) Dr. H. Bloom The Honourable J. W. Brooke, Q.C. Dr. B.T. Butler Ms. J.J.D. Burnside Ms. K. Chown Mr. R.G. Coates The Honourable D. Coo Mr. W.B. Donaldson The Honourable W.R. Dupont, Q.C. Ms. M. A. Finkelstein Ms. C. Fromstein Mr. J. Goldenberg The Honourable J.D. Greco Ms. R. Grinberg The Honourable E. P. Hartt Mr. J. Holding, Q.C. Ms. S. Kert The Honourable J.M. Labrosse Ms. S. Kert The Honourable H.R. Locke Ms. J.A. Leiper Mr. C. Lewis, Q.C. Mr. R. Linton The Honourable H.R. Locke Ms. C. MacDonald Mr. C.M. MacIntyre, Q.C. Mr. T.J. Madison The Honourable N.D. McRae, Q.C. Ms. W. Miller Ms. J. Munn Mr. P. J. Murphy Mr. J. A. Neuberger The Honourable D. F. O'Leary, Q.C. Ms. M.S.G. Peeris The Honourable Mr. Justice R. D. Schneider The Honourable Mr. Justice J.C.L. Scime Ms. A.E. Spafford Ms. L. Stam Mr. R. Steinberg Ms. L. Stoyka	January 25, 1990 December 8, 1999 March 1, 1983 May 4, 2005 April 8, 2009 February 7, 2007 April 11, 2006 June 25, 2003 December 2, 1999 January 5, 2006 August 25, 2004 November 3, 2004 June 30, 2000 December 4, 2002 April 11, 2006 November 29, 2000 July 5, 2007 April 29, 1999 May 14, 1997 November 3, 2009 December 4, 2002 April 2, 2008 June 1, 2005 June 27, 2007 October 21, 1998 March 25, 2009 February 18, 2004 June 20, 2007 February 27, 2008 August 8, 2005 September 30, 2009 April 8, 2009 April 18, 2007 June 19, 2002 November 29, 2006 November 29, 2006 November 21, 2001 February 6, 2002 March 18, 1993 January 5, 2006 July 4, 2001 May 6, 2009 July 15, 2005 March 25, 2009	September 30, 2012 December 7, 2013 February 29, 2012 May 3, 2013 April 7, 2014 February 6, 2012 April 10, 2014 June 24, 2014 May 16, 2012 January 4, 2014 August 24, 2012 November 6, 2012 June 21, 2014 February 14, 2014 April 10, 2014 March 31, 2012 July 22, 2011 April 28, 2013 May 13, 2014 November 2, 2011 December 3, 2013 April 1, 2013 May 31, 2013 June 26, 2011 November 6, 2012 March 24, 2014 February 17, 2012 June 19, 2011 February 26, 2013 August 7, 2013 September 29, 2011 April 7, 2014 April 17, 2012 February 20, 2014 November 28, 2011 January 12, 2013 June 12, 2012 January 4, 2014 July 3, 2012 May 5, 2014 July 14, 2013 March 24, 2014
Mr. J.A.S. Wilcox	December 2, 1998	March 6, 2012

Member	Date First	Date Current
Member	Appointed	Term Expires
Ms. F. Yaskiel	April 11, 2006	April 10, 2014
The Honourable T. G. Zuber, Q.C.	December 21, 2001	January 12, 2013
Legal Members	March 24 2040	March 22, 2042
Mr. P. Band Ms. L. Banks	March 24, 2010 October 20, 2010	March 23, 2012 October 19, 2012
Mr. R. J. Braudo	August 21, 2001	August 20, 2012
The Honourable J.D Carnwath, Q.C	February 18, 2009	February 17, 2014
The Honourable Mr. Justice Frank Caputo	November 17, 2010	November 16, 2012
Ms. Kathryn Chalmers The Honourable Mr. Justice R. DelFrate	October 20, 2010	October 19, 2012
Mr. H. Dhillon	January 13, 2010 November 5, 2008	January 12, 2012 November 4, 2013
The Honourable Madam Justice T. Dunnet	February 17, 2010	February 16, 2012
The Honourable Madam Justice J. Elder	May 6, 2009	May 5, 2011
Ms. E.J. Polak	June 17, 2009	June 16, 2011
Mr. D. Murphy Ms. J.E. Ross	April 2, 2008 May 11, 2005	April 1, 2013 May 10, 2013
Mr. James Weppler	November 3, 2010	November 2, 2012
Ms. B. E. Wexler	June 20, 2007	June 19, 2012
Mr. S. Wilks	May 4, 2005	May 3, 2013
Psychiatrists		
Dr. A.G. Ahmed	August 25, 2004	August 24, 2012
Dr. R.M. Andreychuk Dr. G. Azadian	March 21, 2007 September 3, 2008	March 20, 2012 September 2, 2013
Dr. R.B. Balmaceda	October 21, 1998	November 6, 2012
Dr. M.H. Ben-Aron	October 4, 2000	October 31, 2011
Dr. R.F. Billings	March 1, 1988	February 29, 2012
Dr. B. Bordoff Dr. D. Bourget	July 31, 2001 May 28, 1997	July 30, 2012 May 27, 2014
Dr. J.M.W. Bradford	February 1, 1984	February 29, 2012
Dr. D.H. Braden	June 20, 2007	June 19, 2011
Dr. R. Buckingham	June 12, 1992	February 29, 2012
Dr. D.S. Byers	March 1, 1983	February 29, 2012
Dr. L.E. Cappe Dr. G.A. Chaimowitz	August 24, 1998 December 4, 1996	August 23, 2012 November 6, 2012
Dr. R. D. Chandrasena	December 6, 2000	February 3, 2012
Dr. S. Chatterjee	July 19, 2007	July 18, 2011
Dr. P.E. Cook	May 29, 2002	December 21, 2013
Dr. A. Côté	November 30, 1989	February 29, 2012
Dr. I. Côté Dr. S.A. Darani	June 13, 2001 September 15, 2010	June 12, 2012 September 14, 2012
Dr. P.L. Darby	June 12, 1992	February 29, 2012
Dr. K.D. DeFreitas	January 13, 2005	January 12, 2013
Dr. J. Ellis	October 21, 1998	November 20, 2012
Dr. L. Faucher Dr. J. P. Fedoroff	February 27, 2008 October 17, 2001	February 26, 2013 November 6, 2012
Dr. J.C. Ferencz	December 4, 1996	November 27, 2012
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Member	Date First	Date Current
	Appointed	Term Expires
Dr. F.W. Furlong	October 4, 2000	October 3, 2014
Dr. D.A. Galbraith	November 3, 1994	February 3, 2012
Dr. G. D. Glancy	March 1, 1988	February 29, 2012
Dr. J.A.C. Gojer	October 21, 1998	November 30, 2012
Dr. Karen Hand	November 3, 2010	November 2, 2012
Dr. G. A. Heasman	June 18, 1997	June 17, 2014
Dr. R.I. Hector	March 20, 2002	May 3, 2013
Dr. R.W. Hill	December 15, 2004	December 14, 2011
Dr. S.J. Hucker	December 11, 1996	February 1, 2013
Dr. I. Jacques	April 28, 2010	April 27, 2012
Dr. W. Johnston	April 2, 2008	April 1, 2013
Dr. A.D. Jones	October 6, 1999	November 1, 2013
Dr. P.F. Kelly	December 30, 1999	December 29, 2013
Dr. E. Kingstone	January 13, 1995	April 17, 2012
Dr. P.E. Klassen	October 13, 1999	October 12, 2013
Dr. A. Kolodziej	August 21, 2003	October 4, 2011
Dr. W.J. Komer	February 5, 1997	May 2, 2014
Dr. R. Kunjukrishnan	December 4, 1996	November 27, 2012
Dr. S. Lessard	February 27, 2008	February 26, 2013
Dr. M. Marshall	June 27, 2007	June 26, 2011
Dr. A. McDonald Dr. M. Naidu	August 24, 1998	August 23, 2012 April 21, 2011
Dr. P. D. Norris	April 22, 2009 October 9, 2002	January 17, 2014
Dr. D. Pallandi	March 1, 2006	February 28, 2014
Dr. E.R. Pohlman	March 1, 1988	February 29, 2012
Dr. M.V.A. Prakash	August 24, 1998	August 23, 2012
Dr. P. J. Prendergast	June 12, 1992	February 29, 2012
Dr. Q.A. Rae-Grant	April 20, 1994	April 19, 2013
Dr. L. Ramshaw	December 9, 2009	December 8, 2011
Dr. J. Rootenberg	June 22, 2006	June 21, 2014
Dr. A. Seif	June 27, 2007	June 26, 2011
Dr. R.R.B. Sheppard	December 11, 1996	November 27, 2012
Dr. G.S. Sidhu	December 7, 1994	May 31, 2013
Dr. W.R. Surphlis	March 30, 1999	April 19, 2013
Dr. S. Swaminath	December 8, 1993	April 19, 2013
Dr. Z. Waisman	January 15, 2007	January 14, 2012
Dr. T. Wilkie	April 22, 2009	April 21, 2014
	,	,
Psychologists		
Dr. R.B. Cormier	December 2, 1998	November 27, 2012
Dr. P. Firestone	October 9, 2002	October 17, 2013
Dr. J. Freedman	October 22, 2009	October 21, 2011
Dr. G. B. Jones	March 31, 2000	March 30, 2014
Dr. C. Lee	August 12, 2009	August 11, 2011
Dr. L.O. Lightfoot	November 20, 1992	February 3, 2012
Dr. L.C. Litman	February 25, 1998	February 24, 2012
Dr. W. Loza	July 5, 2007	July 4, 2011
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Member	Date First	Date Current
	Appointed	Term Expires
Dr. M. Mamak Dr. G. Nexhipi Dr. D. Nussbaum Dr. N. Pollock Dr. D.J. Simourd Dr. S. Southmayd Dr. G.M. Turrall Dr. C.D. Webster Dr. S.E. Wiseman Dr. P.N. Wright	January 27, 2005 March 20, 2002 December 3, 1997 November 3, 1994 December 1, 2004 September 24, 2008 February 24, 1993 December 13, 2000 August 25, 2004 August 24, 1998	January 26, 2013 April 19, 2013 March 23, 2012 February 3, 2012 November 20, 2012 September 23, 2013 February 29, 2012 March 23, 2012 August 24, 2012 August 23, 2012
Public Members Mr. S. Auty Ms. N. Boivin Mr. A.H. Chahbar Ms. M.M. Dow Mr. T. Elek Mr. W. Gee Rev. W. A. Jupp Ms. N. Lemieux-McKinnon Ms. C.E. Little Ms. M. Linton Dr. L.L.Q. Lum Mr. Y. Mahdavi Ms. K.A. Maharaj Ms. R. MacIntyre Ms. C. McGrath Ms. L. Montgomery Ms. B. Murray Mr. A. Okon Ms. D.M. Ormston Mr. P. Poirier Ms. J.J. Roy Mr. P. Schur Ms. B. C. Snowdon Ms. L. Steadman Mr. K. Turner Dr. D.M. Winkler	September 29, 2010 March 11, 2009 April 18, 2007 February 6, 2002 May 16, 2007 January 31, 2008 May 2, 2007 July 15, 2005 December 7, 2005 October 5, 2005 November 19, 1997 July 15, 2005 March 21, 2007 January13, 2005 March 25, 2009 April 8, 2009 October 20, 2010 April 20, 2005 May 17, 1999 June 28, 2007 December 16, 1998 May 30, 2006 October 17, 2001 December 21, 2004 January 15, 2007 May 12, 2004	September 28, 2012 March 10, 2014 April 17, 2012 February 5, 2013 May 15, 2012 January 30, 2013 May 1, 2012 July 14, 2013 December 6, 2013 October 4, 2013 March 31, 2013 July 14, 2013 March 20, 2012 January 12, 2013 March 24, 2014 April 7, 2014 October 19, 2010 April 19, 2013 February 2, 2014 June 27, 2011 March 1, 2013 May 29, 2014 November 6, 2012 December 20, 2014 January 14, 2012 May 11, 2012

Review Board Personnel

Up to March 31, 2011

Name Position

The Honourable Douglas H. Carruthers, Q.C. Chair

Joe Wright Legal Counsel

Angie Baggetta Registrar and Senior Manager

Jackie Popovski Executive Assistant

Sheila McDermott Deputy Registrar

Manny Tan Board Order Administrator

Sewranie Narine Board Order Administrator

Amsale Mamo Board Order Administrator

Radica Roopsingh Case Coordinator

Angie Mahadeo Case Coordinator

Carolyn Cook Case Coordinator

Amanda Rekenye Case Co-ordinator

Rhea Duketovsky Distribution Coordinator

Puja Karia Distribution and Records Clerk

Olga Lenskaia Coordinator, Business Operations

Jolanta Tuz Administrative and Financial Assistant

Sophie Goldenberg Bilingual Receptionist/Secretary

Fran Bolton Secretary to Chair/Counsel

John Smith Systems Officer

Financial Information

2010/2011 Expenditures by Standard Account

Description	Allocation	Expenditures	Surplus/ (Deficit)
Salaries and Wages	855,100	1,178,457	-323,357
Benefits	99,100	323,056	-223,956
Transportation & Communications	527,800	722,687	-194,887
Services	2,436,800	5,078,292	-2,641,492
Supplies and Equipment	56,600	46,767	9,833
Total	3,975,400	7,349,259	-3,373,859
Expenditures by Function			
Function		Expenditures	
Salaries & Wages		1,178,457	
Employee Benefits	323,056		
Administration & Hearing Support	182,507		
Annual Hearings	3,051,882		
Initial Hearings	1,804,397		
Education		275,708	
Adjudicative Operations		235,600	
Information Systems	67,552		
ORB Accommodation		230,100	

7,349,259

Total

Other Direct Operating Expenses (not including salaries and wages)

